



**Subdivision Staging Policy – Alternative Constructs for Transportation Adequacy Testing**

---

EG

Eric Graye, Supervisor, Functional Planning & Policy Division, [eric.graye@montgomeryplanning.org](mailto:eric.graye@montgomeryplanning.org), 301-495-4632

PD

Pamela Dunn, Chief, Functional Planning & Policy Division, [pamela.dunn@montgomeryplanning.org](mailto:pamela.dunn@montgomeryplanning.org), 301.605-5649

TA

Tom Autrey, Supervisor, Functional Planning & Policy Division, [thomas.autrey@montgomeryplanning.org](mailto:thomas.autrey@montgomeryplanning.org), 301-495-4533

**Completed: 2/1/16**

---

**Description**

This item is a continuation of the Planning Board roundtable discussion held on January 14<sup>th</sup> regarding potential new Subdivision Staging Policy (SSP) constructs for transportation adequacy testing. In the context of that discussion, the Board was briefed on a potential new policy area typology structure differentiated by development character – Transit Oriented Development (“TOD”) and “Beyond TOD”. This typology groups the County’s Metro Station Policy Areas (MSPAs), Central Business Districts (CBDs) and “Emerging Centers” as “TOD” areas while grouping the remainder of County as “Beyond TOD” areas. In addition, the Board was presented with the following three (3) alternative approaches for the application of transportation adequacy testing:

- **JOB ACCESS VIA TRANSIT & VMT/HOUSEHOLD** - This approach places a priority for the policy area-wide test on job access via transit in TOD areas and VMT per household in the Beyond TOD areas.
- **JOB ACCESS VIA TRANSIT & JOBS/HOUSING BALANCE** - This approach places a priority for the policy area test on job access via transit in TOD areas and the balance between jobs and housing in the Beyond TOD areas.
- **NON-AUTO DRIVER MODE SHARE (NADMS) & JOBS/HOUSING BALANCE** – This approach entails an initial payment in lieu of the impact tax based upon the cost of the development and the Policy Area NADMS goal.

The recent feedback received from the Board concerning the SSP is clearly focused on moving in a new direction for transportation adequacy testing. Key elements of this feedback are summarized and organized categorically as depicted below.

<u>Place Types</u>	<u>Tests for Adequacy</u>	<u>Payments</u>
Use Metrics to Group Places or Areas	Should Reflect Policy	How Much is Collected?
Grouping Should be Intuitive	Combine Area and Local Test Where Feasible	Where Does It Go?
Group Should Reflect Policy	Try to Address “Last In” Issue	Capital vs Operating Cost?
Consider General Plan Guidance	“Look Up” Metrics Better Than “Black Box” Metrics	
Grouping of current policy area boundaries OK	Need to Be Able to Forecast Metrics	

Today’s roundtable will include discussion of the following:

- A hypothetical new SSP framework generally reflective of the County’s General Plan in terms of policy area categorization and described in terms of how the approach would work with respect to: (1) **screening** to determine when transportation tests are applied; (2) **evaluation** thresholds to determine transportation adequacy and; (3) **mitigation** for inadequate transportation conditions.
- Next steps regarding the consideration of alternative new SSP constructs, including a review of key SSP Update schedule milestones.

The Planning Board is strongly encouraged to review the information provided in the PowerPoint presentation developed in support of this discussion. This item is included as an attachment to this report.

**Attachment – PowerPoint presentation entitled “Subdivision Staging – New Concepts Discussion (Continued): Planning Board Worksession, February 4, 2016”**

EG/ PD/TA/aj

# Subdivision Staging – New Concepts Discussion (Continued)

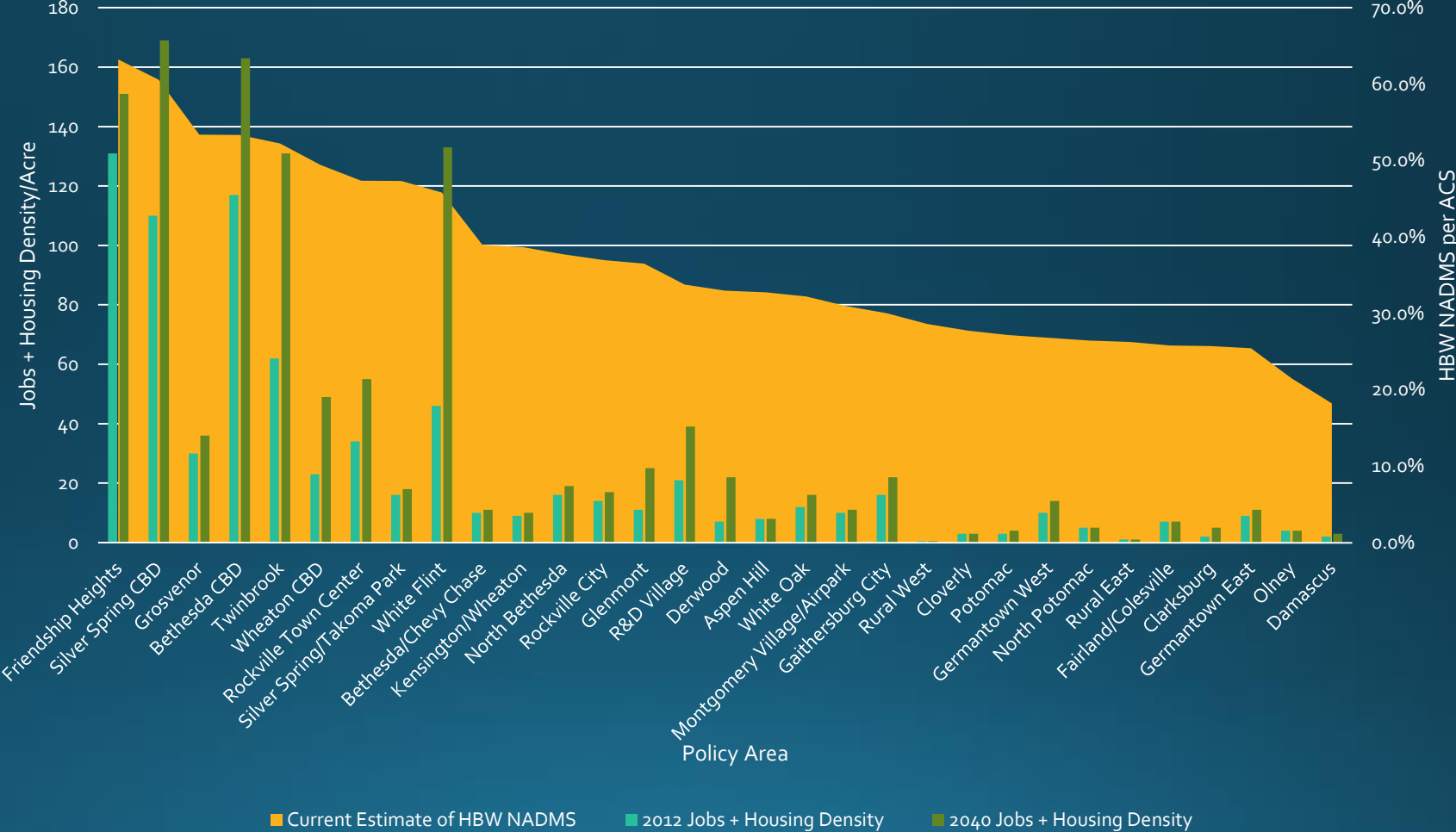
Planning Board  
Worksession  
February 4, 2016

# What We Have Heard & Today's Focus

<u>Place Types</u>	→	<u>Tests for Adequacy</u>	→	<u>Payments</u>
😊 Use Metrics to Group Places or Areas		😊 Should Reflect Policy		How Much Is Collected?
😊 Grouping Should Be Intuitive		😊 Combine Area & Local Test Where Feasible		Where Does It Go?
😊 Grouping Should Reflect Policy		😊 Simplify-Try to Address "Last In" Issue		Capital vs Operating Costs?
😊 Consider General Plan Guidance		😊 "Look Up" Metrics Better Than "Black Box" Metrics		
😊 Grouping of Existing Policy Area Boundaries OK		😊 Need to Be Able to Forecast Metrics		😊 <b>==</b> Making Some Progress

Comparing Existing & Future Density with Current HBW NADMS by Policy Area

Using Three Metrics to Group Places



# Example Grouping of Policy Areas

## Core, or Corridor with Metrorail

FH  
Silver Spring CBD  
Bethesda CBD  
Twinbrook  
White Flint

## Suburban, or Corridor with Metrorail, Purple Line, or CCT

Grosvenor	Silver Spring / Takoma
Wheaton CBD	North Bethesda
Rockville Town Center	Bethesda / Chevy Chase
Chevy Chase Lake	Kensington / Wheaton
Glenmont	
R&D Village	
Long Branch	
Takoma Langley	

## Remaining Suburban and Residential Wedge

Rockville City  
Derwood  
Aspen Hill  
White Oak  
MV/Airpark  
Gaithersburg City  
Cloverly  
Potomac  
Germantown West  
North Potomac  
Fairland Colesville  
Clarksburg  
Germantown East  
Olney  
Damascus

## Rural

Rural East  
Rural West

Core, or Corridor with Metrorail

FH

Silver Spring CBD

Bethesda CBD

Twinbrook

White Flint

Area Test	Area Payment	Local Test	Local Payment	Impact Tax	Pay & Go?	Notes
None	None	None	None	Yes	Yes	Portion of Impact Tax Allocated to Operations?

# Suburban, or Corridor with Metrorail, Purple Line, or CCT

Grosvenor  
 Silver Spring / Takoma  
 Wheaton CBD  
 North Bethesda  
 Rockville Town Center  
 Bethesda / Chevy Chase  
 Chevy Chase Lake  
 Kensington / Wheaton  
 Glenmont  
 R&D Village  
 Long Branch  
 Takoma Langley

	Screen	Evaluate		Mitigate		Impact Tax	Pay & Go?
Test Type >>	Local	Local	Area	Local	Area	Area	
Option 1	30 Trips	1600 clv	Job Access by Transit	25% of Impact Tax	25% of Impact Tax	Yes	Yes
Option 2	50 Trips	1700 clv	VMT / Capita Within Category	50% of Impact Tax	25 % of Impact Tax	Yes	Yes



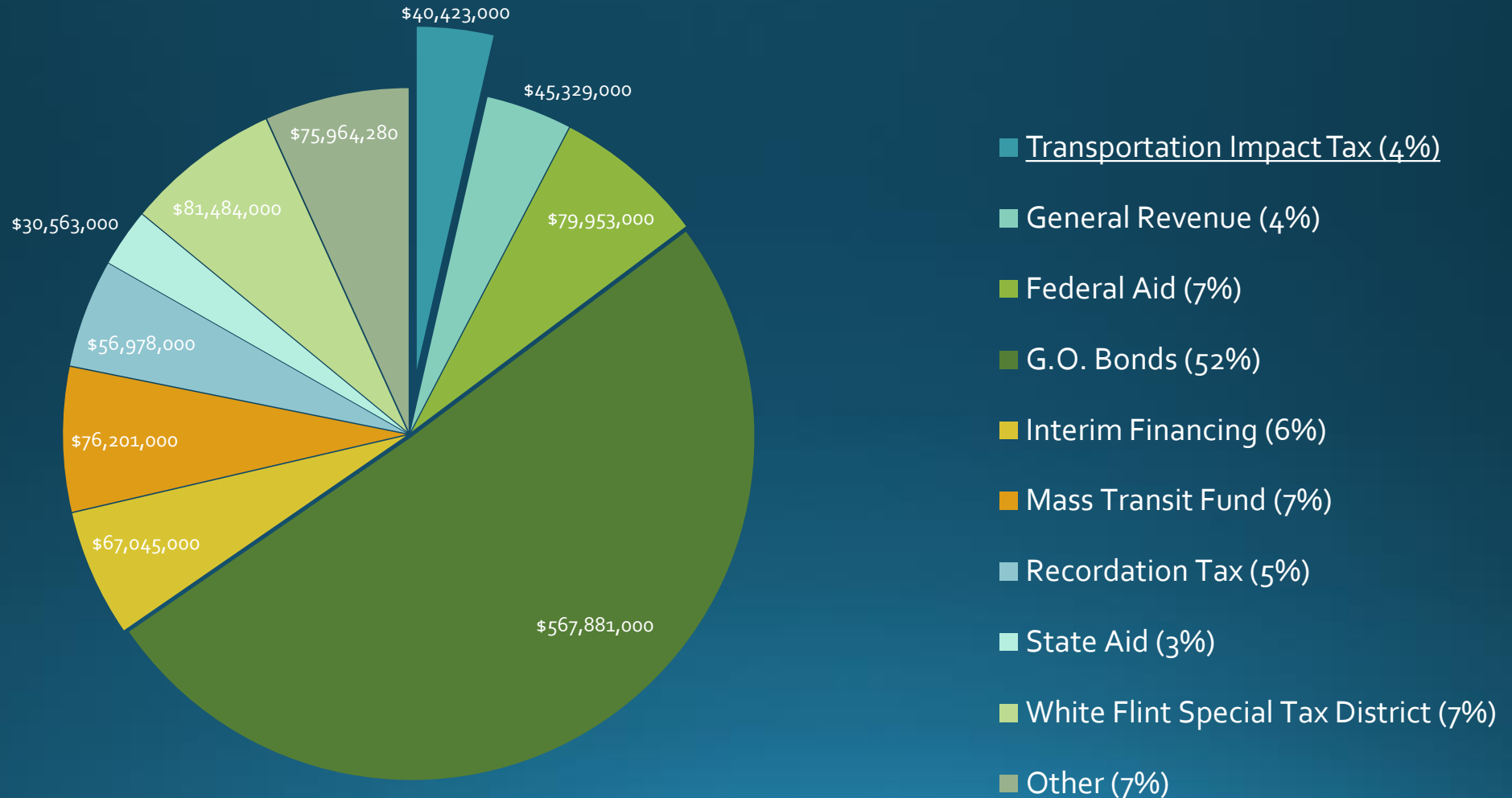
# Remaining Suburban and Residential Wedge

Rockville City  
 Derwood  
 Aspen Hill  
 White Oak  
 MV/Airpark  
 Gaithersburg City  
 Cloverly  
 Potomac  
 Germantown West  
 North Potomac  
 Fairland Colesville  
 Clarksburg  
 Germantown East  
 Olney  
 Damascus

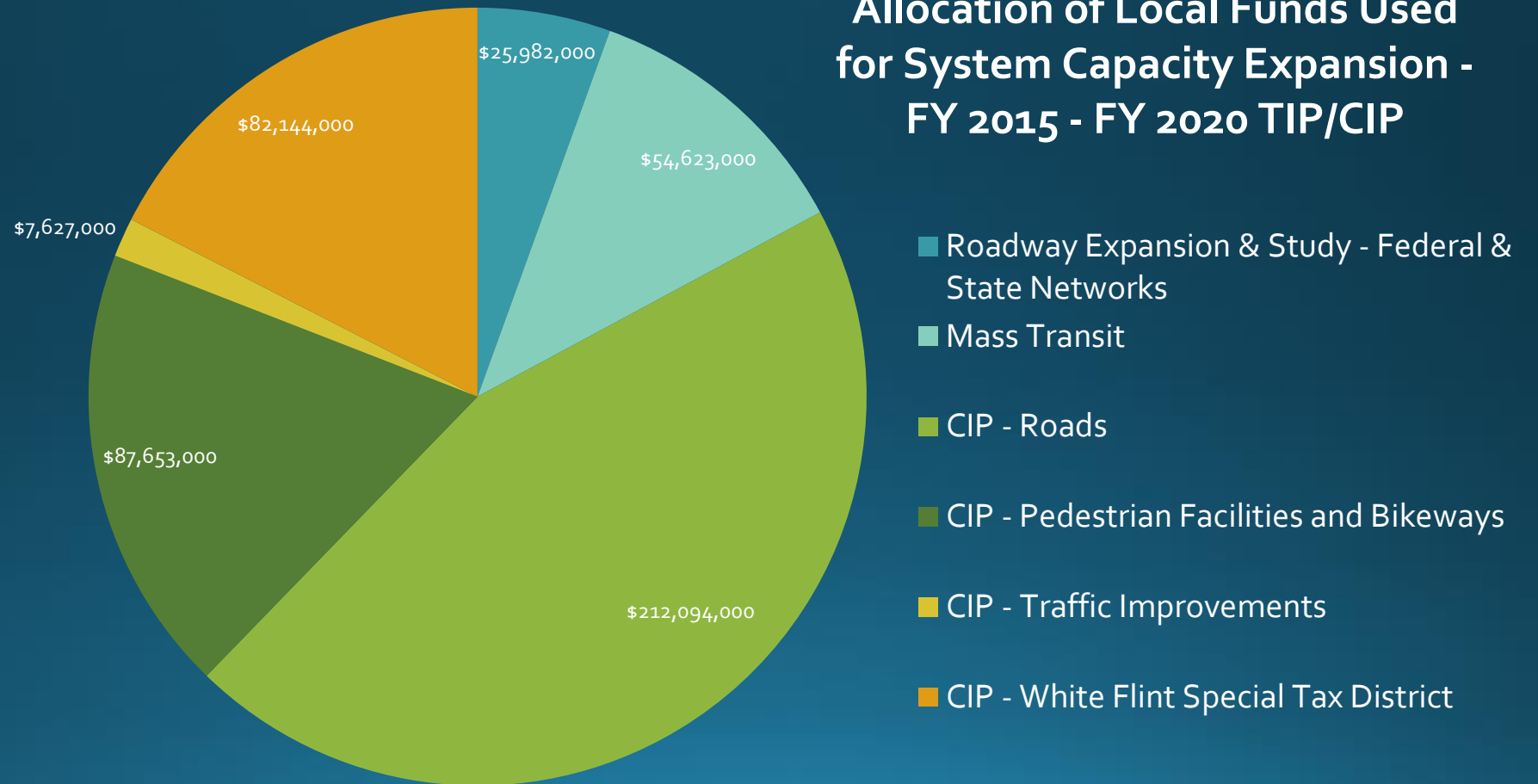
	Screen	Evaluate		Mitigate		Impact Tax	Pay & Go?
Test Type >>	Local	Local	Area	Local	Area	Area	
Option 1	30 Trips	1500 clv	Job Access by Transit	Mitigate Unless Road Code Urban Area (25% of Impact Tax)	25% of Impact Tax	Yes	No – Unless Road Code Urban Area
Option 2	30 Trips	1600 clv	VMT / Capita Within Category	Mitigate Standard Unless Road Code Urban Area (25% of Impact Tax)	25 % of Impact Tax	Yes	No – Unless Road Code Urban Area

The Transportation Impact Tax (estimated at \$40.4 million over the six year CIP) funds only about 4% of all transportation projects in the CIP ...

### Funding Sources for All Transportation Projects in FY 2015 - FY 2020 CIP



The Transportation Impact Tax (estimated at \$40.4 million) is a little less than 10% of the \$470 million in local funds allocated for capacity expansion in the six-year CIP.



# Transportation Impact Tax Collections

(source Mont. Co. Department of Finance)

Fiscal Year ending in:	Transportation Impact Tax Collections for CIP Projects – Includes Cities of Rockville & Gaithersburg
2004	\$ 5,245,203
2005	\$ 8,470,768
2006	\$ 6,252,060
2007	\$ 11,500,814
2008	\$ 9,743,841
2009	\$ 2,398,310
2010	\$ 3,812,138
2011	\$ 5,444,115
2012	\$ 6,352,401
2013	\$ 13,179,898
2014	\$ 20,274,781
2015	\$ 16,643,380

## PAMR Payments FY 10 – FY 16

FY 10 - \$132,000

FY 11 - \$176,000

FY 12 - \$ 45,400

FY 13 - \$383,000

FY 14 - \$468,000

FY 15 - \$214,058

FY 16 - \$16,694

Total - \$1,435,452

How  
Impact Tax  
Was  
Initially  
Calculated  
in 2007

A	County Capital Improvement Program (CIP) – Local \$ for Projects adding Network Capacity Expansion – 25 Year Estimate					
B	New Residential 25 Year Growth Estimate		New Commercial Growth 25 Year Growth Estimate			
C	Residential Units		Office Jobs	Retail Jobs	Industrial Jobs	Other Jobs
D	Single family	Multi-Family	Office SF	Retail SF	Industrial SF	Other SF
E	Trip Rate	Trip Rate	Trip Rate	Trip Rate	Trip Rate	Trip Rate
F	New Daily Trips	New Daily Trips	New Daily Trips	New Daily Trips	New Daily Trips	New Daily Trips
G	Cost (A) Allocated by Trips (F)	Cost (A) Allocated by Trips (F)	Cost (A) Allocated by Trips (F)	Cost (A) Allocated by Trips (F)	Cost (A) Allocated by Trips (F)	Cost (A) Allocated by Trips (F)
Est. Tax Rate	G/C	G/C	G/C	G/C	G/C	G/C