THE MARYLAND-NATIONAL CAPITAL PARK AND PLANNING COMMISSION



Department of Park and Planning, Montgomery County, Maryland 9500 Brunett Avenue Silver Spring, Maryland 20901

AGENDA DATE: March 20, 2003

March 13, 2003

TO:

Montgomery County Planning Board

FROM:

Jerry Bush, Administrative Supervisor, Enterprise Office

Karen Warnick, Administrative Specialist, Enterprise Office

SUBJECT:

FY04 User Fee Schedules - Enterprise Fund

STAFF RECOMMENDATION: Approval of Additional Select Proposed FY04 Enterprise Fund User Fees.

Last Fall, per the Department's User Fee Policy, Enterprise staff performed its annual review of the Enterprise Fund user fees for policy compliance and cost basis, and presented its fee recommendations for consideration and approval by the Board. At that time, staff also presented to the Planning Board the fiscal challenges facing the Enterprise Fund.

The Planning Board approved all the recommended fees and asked staff to revisit all the fees currently charged at each operation and to explore any new fees that could be implemented. The Enterprise Office staff met with the facility managers and developed the following recommendations.

Background

For FY04, staff is recommending the following changes in the Enterprise Fund user fees approved last fall. A full explanation of the rationale for these changes is provided as Attachment 1 in the supporting documentation. Attachment 1 also describes a number of fees and fee concepts that were discussed but are not being recommended to the Board. A full listing of the fee schedules is provided in Attachment 2.

Golf Courses -

• Little Bennett – increase the regular and senior 9-hole greens fees by \$3 and the 18-hole greens fees by \$6, and the junior greens fees for 9- and 18-holes by \$1 and \$2, respectively. These increases are above the current fee, not the fee approved in October 2002.

- Needwood, Northwest, and Sligo increase the senior greens fees for 9- and 18-holes by
 \$1 and \$2, respectively, over the current fee, not the fee approved in October 2002.
- No increase is proposed for White Oak Golf course.
- All courses increase the cart fee by \$1 for both 9- and 18-holes.
- All courses charge school teams the junior rate for practice and tryout rounds. Allow school matches to be played for free. Charge schools for driving range usage, although a particular course may offer a discount based on demand for the use of the driving range.
- All courses the junior/senior weekday greens fees will be offered Monday through Thursday, but no longer on Fridays.
- Implement selected fee increases and new fees associated with the new golf course Point of Sale (POS) reservation system software. See Attachment 4.

Ice Rinks -

- Both rinks eliminate the non-prime time rate for leased ice time.
- Both rinks change the approved group lesson fee from a series fee (typically six 30 minute lessons) to a per lesson fee. The proposed fee is \$13.50 for a beginner lesson and \$15.00 for an advanced lesson.
- Both rinks increase the rental fee for the party room from \$30 to \$40 per hour.
- Both rinks increase the summer program (camp) fee from \$150 to \$175 per week.
- Wheaton In-Line Rink increase the ice rental fee from \$195 to \$210 per hour for the winter ice surface.
- Wheaton Ice Arena increase the Moves/Freestyle pick-up fee by \$1.

Indoor Tennis -

- Both tennis facilities implement a proposed plan, to be phased in over 2 years, to reduce
 the number of different fees charged each day and to establish a consistent schedule at
 both facilities. Some of the increases are significant and staff proposes that all
 recommended fee increases 2 be phased in over 2 years. See Attachments 1 and 2 for a
 complete explanation of the recommended changes and schedule of fees.
- Cabin John current summer fees are \$10 and \$12 per court hour at various times during the day. Staff proposes to consolidate summer time slots to an every day schedule of 6am and 10pm (\$10 per court hour) and 7am-9pm (\$12 per court hour).
- Wheaton increase the summer rates from the opening hour through 5pm from \$5 to \$10 and for the 6pm-10pm time slots from \$9 to \$12.
- Wheaton increase both the beginner and advanced lesson series by \$5 to be consistent with Cabin John.

Conference Centers - No changes recommended.

Park Facilities - No changes recommended.

Attachments

ENTERPRISE FUND USER FEES PROPOSAL

For this mid-year review of the Enterprise Fund user fees, staff is recommending fee increases for the golf courses, ice rinks, and indoor tennis facilities. The fee schedules for these operations are included as Attachment 2. Attachment 3 contains the surveys of similar public and private facilities in the area that were completed in July 2002.

Following is the staff justification behind the recommended fee adjustments.

Golf Courses

Background

At the October 31, 2002 presentation of the Enterprise Fund fee recommendations for FY04, the Planning Board asked staff to explore alternatives or additions to the traditional fees charged at golf courses. The narrative below provides details on the ideas explored by staff and any resultant recommendations.

Alternative Ideas explored and recommendations

Memberships – Most golf courses that have membership fees are membership only private courses (clubs, not open to the public for a daily fee) or privately owned courses that are open to the public for a daily fee.

One public agency, the Baltimore County Revenue Authority (BCRA), has a frequent player program at two of its five golf courses. These two courses are new, and BCRA offered promotional discounts to build a customer base. While this is not a technically a membership program, to the best of our knowledge, it is the closest that any publicly owned golf course in the area comes to offering a membership program.

Information staff has gathered regarding memberships from other local or distant public agencies, whether it is for golf courses, swimming pools, or indoor tennis facilities, has not been positive. Most agencies offer memberships because: 1) they were grand-fathered in when the agency acquired the facility from a private entity; 2) their board or council mandated they offer memberships; or 3) they were offered as a promotional incentive to build a customer base.

On the whole, those agencies with memberships have advised us not to offer memberships and said they wished they could get away from them. The primary rationale is that memberships are great for the customers because they get to use the facility at a discounted price when they would probably use the facility anyway at full price. While a membership structure might encourage players to play more often and spend more money at the snack bar and pro shop during their visits, the snack bars, in particular, are more of a service to our customers than a profit center.

Staff does not recommend implementing a membership program.

Prime Time Premium – Staff discussed charging a prime-time premium at our courses during the busiest times, generally weekend mornings and, at some courses, weekday evenings. Staff determined through a phone survey that none of the nearby local public-owned golf courses advertised a prime time premium. Instead they charged the approved fee during the busy times and advertised a discount for the less popular times.

Staff does not recommend implementing a prime-time premium at this time given the increased competition from new golf courses and the current state of the economy.

Expand the weekend fees to include Fridays – Many golfers avoid the crush of players on Saturdays and Sundays by stretching out the weekends and playing on Fridays. To capture additional revenue, many courses apply the weekend fees Friday through Sunday and offer the weekday fees on Monday through Thursday.

While Fridays are busier than the other weekdays, they are not as busy as a weekend. Staff is hesitant to recommend charging weekend fees on Friday at this time. As a partial alternative, staff recommends offering the junior and senior fees on Monday through Thursday only and discontinuing this reduced fee on Fridays. Last season, as part of a pilot program, some of our courses stopped offering the junior and senior rates at 12 noon on Friday. Customer comments regarding this change were minimal, since they still could pay a reduced rate Monday through Thursday.

Montgomery County Schools – It has been the practice in the past to allow the golf teams at Montgomery County Schools to play tryout, practice, and match rounds for free on weekdays at our 18-hole courses as well as the 9-hole Sligo Golf Course. In the fall, August through October, we typically accommodate 25-30 golf teams. Fewer teams participate in the spring season, March through April. The school teams also use the driving ranges for free before the practice and match rounds.

Staff recommends allowing the schools to continue playing the match rounds for free and to charge the school teams the regular junior rate for tryout and practice rounds. Staff recommends that the schools also pay for the driving range usage, although a particular course may offer a discount based on whether the driving range is in high demand by paying customers.

Replay Fee – There are times when a customer wishes to play an additional 18-holes after completing their first 18-hole round. This can benefit the golf course by filling otherwise



unused tee times and has been used informally at different courses in the past. To encourage this, staff recommends formally establishing a replay fee rather than charging the full price.

Additional FY04 Fee Recommendations

Needwood, Northwest, and Sligo Golf Courses – Last fall, staff recommended an incremental increase in the senior greens fees for 9- and 18-holes of 50¢ and \$1 respectively. Staff now recommends an increase in the current fee (not the fee approved last fall) of \$1 for 9-holes and \$2 for 18-holes, which is the same monetary increase that was approved for these courses for the regular greens fees. Seniors still realize a 12-14% reduction off the regular rates.

<u>Little Bennett Golf Course</u> – Little Bennett was built as a high-end destination course with a projected 40-45,000 rounds played per year. Since Little Bennett does not have the nearby high-density population base that Northwest and Needwood have, players do not typically stop by after work to play 9-holes.

Also, since 1996, nine other high-end courses have opened nearby, and there has not been a commensurate increase in the total number of golfers. As a result, the number of rounds originally projected for Little Bennett has not been realized. The average number of rounds played at Little Bennett is in the low 30,000's, from a high of 36,000 rounds in FY98. The manager of Little Bennett feels that this number of rounds is more realistic than the low 40,000's originally projected, considering the current m arket.

However, when Little Bennett opened in 1994, the fees were the same as Northwest and Needwood. Through the years, the fees at Little Bennett have increased significantly beyond Northwest and Needwood. Even so, Little Bennett's fees are still on the low end of the other high-end golf courses.

Last fall, staff informed the Planning Board that, since Little Bennett opened in 1994, the course has rarely covered its operating expenses and has not begun to pay its annual debt service. Staff determined that, given the same number of rounds played in FY02, fees would need to be \$9 higher per 9-hole round and \$18 higher per 18-hole round to cover its operating and debt service expenses.

The Planning Board expressed concern about such a dramatic increase, but also acknowledged that Little Bennett should cover its expenses, and a more measured approach might be appropriate. Staff proposes a 3-year phase in approach for the increased fees with an annual re-evaluation before implementing the next phase.

For year-1, staff recommends an increase in the regular weekday, weekend, and senior greens fees for 9- and 18-holes of \$3 and \$6 respectively. For junior play, staff recommends an increase in the junior greens fee of only \$1 for 9-holes and \$2 for 18-holes.

White Oak Golf Course - Upcoming road improvements to New Hampshire Avenue will force realignment and shortening of several holes at White Oak, creating a par 3 course. This and other construction impacts as a result of the FDA consolidation at White Oak will continue to create less than desirable conditions for the golfers trying to gain access to this course and to have an enjoyable golfing experience. Therefore, staff does not recommend any fee increases for White Oak.

<u>All Golf Courses</u> – Staff recommends increasing the golf cart fee by \$1 for both 9-holes and 18-holes. These fees have not been increased in 5 years.

In addition, staff recommends an across the board increase in greens fees and other selected new fees associated with the implementation of a new point of sale (POS) reservation system the Commission golf courses in Montgomery and Prince George's counties. See Attachment 4 for an explanation of these fees.

Ice Rinks

Background

The reconstructed and expanded Cabin John Ice Rink opened in FY00 and revenues have generally lived up to or exceeded expectations. The new enclosed ice rink arena in Wheaton Regional Park opened in November 2000 and came close to covering its operating expenses in FY02. After extensive structural repairs, the in-line rink in Wheaton reopened this past fall with an ice surface available for rent from November to March and a roller-skating in-line surface available for rent the remainder of the year.

While revenues have done well, staff re-evaluated all the fees to determine where we could be more aggressive in an attempt to offset some of the skyrocketing utility costs and other expenses to operate these facilities.

Additional FY04 Fee Recommendations

Both Rinks -

 Currently, a patron paying for a group lesson series receives six 30-minute lessons and six practice sessions (during general admission sessions) plus skate rentals for both the lessons and practice sessions. Depending on the complexity of the skills being taught, there are times when a seven-week class would be beneficial. To give



the rinks greater flexibility in scheduling the number of classes per series, staff recommends changing the fee structure to a per lesson fee. Each lesson would include one 30-minute lesson and one practice session (during a general admission session) plus skate rentals for both the lesson and practice session.

The current lesson charge is \$75 for a beginner series and \$80 for an advances series. Staff recommends a \$13.50 fee per beginner lesson and \$15.00 fee per advanced lesson. This equates to \$81 for a beginner series and \$90 for an advances series.

- The demand for leased ice continues to grow. Looking at the survey of nearby rinks, all other rinks charge the same fee regardless of the hour of day. Staff recommends eliminating the non-prime time fee for leased ice time, and charging the prime-time fee for all hours of leased ice.
- Staff recommends increasing the rental fee for the exclusive use of the party room from \$30 to \$40 per hour.
- Staff recommends increasing the summer program (camp) fee from \$150 to \$175 per week.

<u>Wheaton In-Line Rink</u> – Ice hockey continues to grow in popularity and new teams form as quickly at ice time becomes available to accommodate them. Wheaton in-line rink opened its ice surface this past fall and was very successful. Staff recommends increasing the fee to \$210 per hour, which is \$20 per hour lower than the prime time fee at the enclosed rinks.

<u>Wheaton Ice Arena</u> – Staff recommends increasing the Moves/Freestyle pick-up session fee from \$9 to \$10. This proposed fee is \$1 higher than Cabin John's current fee because Cabin John offers a 45-minute session while Wheaton Ice Arena offers a 60-minute session.

Indoor Tennis

Background

Last fall, staff did not recommend increases in the spot-time or seasonal fees because we felt these fees were appropriately set. Since then, staff has re-evaluated the fees at the indoor tennis facilities.

Cabin John continues to be very popular. The seasonal reservations are consistently near capacity (95% or above). For example, the lottery for the upcoming 2003-2004 seasonal

reservations has already been held, and over 1300 applications were received for the 600 available time-slots. Only a handful of 6am and 11pm time-slots were not filled.

Wheaton, on the other hand, has more difficulty in filling the seasonal time-slots (60% capacity over the 32 week season). Staff believes that the main reason for this is the six outdoor public courts that are adjacent to the indoor tennis facility. There is a large informal group of players who use the outdoor courts on a regular basis unless the weather is unfavorable, in which case they will pay to play indoors. During the cold winter months of November through February, the outdoor players purchase unsold seasonal time, and Wheaton's occupancy for these m onths jumps to 95%.

In the early 1990's, Wheaton lost a significant portion of its customer base due to the construction of the permanent bubble, subsequent condensation problems with the new facility, and the recent opening of the Fairland bubble in 1988. A contributing factor was thought to be a nationwide downturn in the number of regular tennis players. In 1983, there were 24 million regular tennis players (those who played 10 times or more per year). By 1998, this number was estimated at only 4 million.

Over the last six to eight years, efforts have been made to encourage patrons to return to Wheaton. Beginning in 1996, the fees at Wheaton were reduced overall, and fees for selected time slots on the fringe of the prime time were reduced further to non-prime time rates. Some of these fringe reductions were also made at Cabin John. Wheaton also provided a senior discount on weekdays between 9am and 5pm.

Upon evaluation, staff believes that the reduced rates at Wheaton have not increased usage and have merely provided a significant break for the patrons that would be there anyway. In addition, the multiple fees charged on a particular day served to confuse our patrons and employees. At both facilities, the majority of the patrons during daytime hours on the weekdays are senior citizens. The senior discount at Wheaton has provided few, if any, new users, and has prompted concerns as to why this discount is not offered at Cabin John.

Both Tennis Facilities - It is difficult to compare the fees offered at Cabin John and Wheaton to other indoor tennis facilities. The Commission in Prince George's County has three indoor tennis bubbles with fees generally lower than those at Cabin John and Wheaton. However, the facilities in Prince George's County are not under the same pressures as our Montgomery County facilities to cover operating expenses and capital improvement costs through user fees. The other indoor tennis facilities in Montgomery County are located within clubs. The clubs, which charge a membership fee, offer other amenities in addition to the tennis courts.

While, for the most part, the hourly seasonal fees at Cabin John and Wheaton are lower than the hourly seasonal fee charged at the clubs, staff does not recommend an overall increase in



the hourly fees at this time. However, staff does recommend increasing the Cabin John Saturday 6pm and 7pm time slots to the prime time rate and the Saturday and Sunday 11pm rate to match the 10pm rate. Staff also recommends aligning the fees for particular time slots offered at Wheaton to match those at Cabin John. This is a step towards consistency in the fees offered at Cabin John and Wheaton.

Staff realizes that, in order to achieve this consistency, some of the recommended increases are significant. Staff proposes that the fee increases be phased in over 2 years. Also, any patron that has registered for a seasonal time slot during the lottery process this spring will be charged the current rate. Any patron registering for seasonal time later this year will be charged the higher proposed fee. Likewise, during the lottery process for the next two years, the patrons will be charged the previous year's fee so that these patrons will not make up the significant increase in one year's tim e.

See the attached chart to view the fees current charged at Cabin John and Wheaton during each time slot offered at the facilities. The chart also shows the recommended increases to be implemented in April 2003 and April 2004.

<u>Cabin John</u> - The current summer fees are \$10 and \$12 per court hour at various times during the day. Staff recommends consolidating the summer time slots to an every day schedule of 6am and 10pm (\$10 per hour) and 7am-9pm (\$12 per hour).

Wheaton

- Staff recommends eliminating the weekday senior fee offered at Wheaton to be consistent with Cabin John.
- Last fall, staff recommended increasing both beginner and advanced group lesson series at Cabin John by \$5. Staff now recommends the same increase at Wheaton to be consistent with Cabin John.
- The current summer rates at Wheaton are \$5 per hour from opening to 5pm and \$10 per hour from 6pm-10pm. The summer occupancy at Wheaton on a clear weather day is 25% and on a rainy day is 80%. On clear days, the current fees do not cover the cost for overhead and to staff the facility. Staff recommends increasing the summer fees to \$9 per hour from opening to 5pm and \$12 per hour from 6pm-10pm.

INDOOR TENNIS - SEASONAL HOURLY FEES

Currently Approved and Proposed April 2003 and Proposed April 2004 March 20, 2003

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Early Morning Time Slots

Weekday - Middle of the Day Time Slots Prime-Time Time Slots

Late Night Time Slots

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March 2003 **GOLF COURSES** % CHANGE APPROVED PROPOSED from CURRENT EFFECTIVE CHARGE CHARGE CURRENT **FFFFCTIVE** CHARGE CHARGE OCT 2002 MAR 2003 DATE DATE Northwest Golf Course 9 Holes Regular - Weekday 16.00 Apr-01 17.00 Apr-03 Regular - Weekend 20.00 Apr-02 21.00 Apr-03 Senior - Weekday 14.00 Apr-01 14.50 15.00 7% Apr-03 Junior - Weekday 13.00 Apr-01 No Change Apr-01 Regular - Weekday 26.00 Apr-01 28.00 Apr-03 Regular - Weekend 33.00 Apr-02 35.00 Apr-03 Senior - Weekday 22.00 Apr-01 23.00 24.00 9% Apr-03 No Change 21.00 Apr-01 Apr-01 Junior - Weekday **Needwood Golf Course** 9 Holes 17.00 12 Regular - Weekday 16.00 Apr-01 Apr-03 Regular - Weekend 20.00 Apr-02 21.00 Apr-03 13 14 Senior - Weekday 14.00 Apr-01 14.50 15.00 7% Apr-03 Junior - Weekday 15 13.00 Apr-01 No Change Apr-01 16 18 Holes Regular - Weekday 26.00 Apr-01 28.00 17 Apr-03 Regular - Weekend 33.00 Apr-02 35.00 18 Apr-03 Apr-01 Senior - Weekday 22.00 23.00 24.00 9% 19 Apr-03 No Change 20 Junior - Weekday 21.00 Apr-01 Apr-01 21 Executive Nine - 9 Holes 22 Regular - Weekday 11.00 Apr-01 12.00 Apr-03 Regular - Weekend 14.00 Apr-02 15.00 23 Apr-03 Senior - Weekday 10.00 Apr-01 No Change 24 Apr-01 10.00 Apr-01 25 Junior - Weekday No Change Apr-01 Little Bennett Golf Course 9 Holes 26 17 00 18% Apr-01 18.00 20.00 27 Regular - Weekday Apr-03 28 Regular - Weekend 23.00 Apr-02 24.00 26.00 13% Apr-03 No Change 29 Senior - Weekday 15.00 Apr-01 18.00 20% Apr-03 No Change 30 Junior - Weekday 14.00 Apr-01 15.00 7% Apr-03 31 18 Holes Regular - Weekday 38 00 32 32 00 Apr-01 34.00 19% Apr-03 Regular - Weekend 33 46.00 Apr-02 48.00 52.00 13% Apr-03 34 Senior - Weekday 24.00 Арг-01 26.00 30.00 25% Apr-03 35 Junior - Weekday 22 00 Apr-01 No Change 24.00 9% Apr-03 Sligo Golf Course 14.00 37 Regular - Weekday 13.00 Apr-01 Apr-03 38 Regular - Weekend 16.00 Apr-01 17.00 Apr-03 11.00 Apr-01 11.50 12.00 9% 39 Senior - Weekday Apr-03 Junior - Weekday 11.00 Apr-01 No Change 40 Apr-01 18 Holes 41 Regular - Weekday 22.00 Apr-01 24.00 Apr-03 42 Senior - Weekday 21.00 11% Apr-01 20.00 Apr-03 43 19.00 19.00 44 Junior - Weekday Apr-01 No Change Apr-01 White Oak Golf Course 9 Holes 46 Regular - Weekday 10.00 Apr-01 No Change Apr-01 47 Regular - Weekend 12.00 Apr-01 No Change Apr-01 48 Senior - Weekday 8.00 Apr-01 No Change Apr-01 49 Junior - Weekday 7.00 Apr-01 No Change Apr-01 50 Regular - Weekday 16.00 Apr-02 No Change 51 Apr-02 52 Senior - Weekday 14.00 Apr-02 No Change Apr-02 53 Junior - Weekday 13.00 Apr-02 No Change Apr-02 All Golf Courses Golf Carts 54 9.00 55 Per Person -8.00 Apr-98 No Change 13% Apr-03 56 Per Person - 18 Holes 12.00 Apr-98 No Change 13.00 8% Apr-03 57 Private Lessons Apr-01 No Change 40.00 58 Regular - Per Lesson Apr-01 59 Reductions for Certified First Tee participants and their accompanying adult mentors 60 Reduction on Greens Fees New Fee 50% off Nov-02 61 Bucket of Range Balls -limit 1 daily - approximately 50 balls New Fee Nov-02 62 Leagues Apr-98 No Change Administrative Fee per person per round 2.00 Apr-98 63



Proposed March 2003 **ICE RINKS** % CHANGE APPROVED PROPOSED from CURRENT EFFECTIVE CHARGE CHARGE CURRENT **EFFECTIVE** CHARGE DATE OCT 2002 MAR 2003 CHARGE DATE Cabin John General Admission - 2 hours Tot - (ages 3 to 4) 3.00 Sep-02 No Change Sep-02 Child - (ages 5 to 10) 5.00 Sep-02 No Change Sep-02 Regular (11 & over) 6.00 No Change Sep-02 Sep-02 No Change Holidays - (ages 5 and up) 6.00 Sep-02 Sep-02 Sr. Citizen (60+) - Wday (Gen or Adult Session o 5.00 Sep-02 No Change Sep-02 Cheapskate - Wkday Special Session (incl skater No Change 5.50 Sep-02 Sep-02 Dance Admission Sep-02 No Change Dance - 2 hours 7.50 Sep-02 10 Dance - 2 1/2 hours 8.50 Sep-02 No Change Sep-02 11 Lessons - Per Person 12 Group Lessons - Regular - Per Series 75.00 Sep-01 80.00 CHANGE Sep-03 13 Group Lessons - Advanced - Per Series 80.00 Sep-01 85.00 CHANGE Sep-03 14 Group Lessons - Regular - Per 30 min lesson ' 13.50 **NEW FEE** Sep-03 15 Group Lessons - Advanced - Per 30 min lesson 15.00 NEW FEE Sep-03 16 24.00-unlimited Private Lessons - 30 mins Sep-00 No Change Sep-00 Private Lessons - 15 mins *** Sep-00 No Change 17 12.00-unlimited Sep-00 Semi-Private (2 persons) - 30 mins *** 18 12.00-unlimited Sep-00 No Change Sep-00 19 Lease Time - 60 minutes Prime Time (5pm-10pm, M-F, all day S & S) No Change 20 230.00 Sep-02 Sep-02 Non-Prime Time DELETE No Change 21 205.00 Sep-02 Apr-03 Party Rental (11/2 hr) - First 100 people Sep-02 22 345.00 No Change Sep-02 23 Party Rental - per person above 100 up to 450 Sep-00 3.00 4.00 Sep-03 24 Party Rental - Refundable Security Deposit 100.00 Sep-00 150.00 Sep-03 Small Rink 150.00 Sep-02 No Change Sep-02 Moves/Freestyle - 45 mins 27 Seasonal 8.00 Sep-02 No Change Sep-02 Pick-up 9.00 No Change Sep-02 Sep-02 29 Pick-up Hockey Pick-up Hockey 30 10.00 Sep-99 No Change Sep-99 31 Skate Rental Per Pair - All Ages 32 3.00 Sep-02 No Change Sep-02 33 Party Room Rental No Change 34 Room Rental - Per Hour 30.00 Sep-02 40.00 33% Sep-03 35 Party Room - Refundable Security Deposit 50.00 Sep-00 No Change Sep-00 36 Summer Program - 1 week
½ Day Program 37 150.00 Sep-98 No Change 175.00 17% Apr-03 Wheaton General Admission - 2 hours 38 39 Tot - (ages 3 to 4) 3.00 Sep-02 No Change Sep-02 Child - (ages 5 to 10 4.75 Sep-02 5.00 Sep-03 Regular (11 & over) 5.75 Sep-02 6.00 Sep-03 Holidays - (ages 5 and up) 6.00 5.75 Sep-02 Sep-03 Sr. Citizen (60+) - Wday (Gen or Adult Session or 43 4.75 Sep-02 5.00 Sep-03 Cheapskate - Wkday Special Session (incl skate: 5.50 Sep-02 No Change Sep-02 45 **Dance Admission** 46 Dance - 2 hours 7.50 Sep-02 No Change Sep-02 4 Lessons - Per Person Group Lessons - Regular - Per Series ' 48 75.00 Sep-01 No Change CHANGE Sep-03 49 Group Lessons - Advanced - Per Series No Change CHANGE 80.00 Sep-01 Sep-03 5Ć Group Lessons - Regular - Per 30 min lesson ** 13.50 **NEW FEE** Sep-03 5 Group Lessons - Advanced - Per 30 min lesson * 15.00 NEW FEE Sep-03 52 Private Lessons - 30 mins ** 24.00-unlimited Sep-00 No Change Sep-00 53 Private Lessons - 15 mins ** 12.00-unlimited Sep-00 No Change Sep-00 Semi-Private (2 persons) - 30 mins *** 54 12.00-unlimited Sep-00 No Change Sep-00 55 Lease Time - 60 minutes Prime Time (5pm-10pm, M-F, all day S & S) 56 230.00 Sep-02 No Change Sep-02 57 DELETE Apr-03 Non-Prime Time 205.00 Sep-02 No Change Party Rental (1½ hr) - First 100 people No Change 58 345.00 Sep-02 Sep-02 59 Sep-03 Party Rental - per person above 100 up to 450 3.00 Sep-00 4.00 60 100.00 Party Rental - Refundable Security Deposit Sep-00 150 00 Sep-03 61 In-Line Rink - ice surface in winter New Fee Nov-02 195.00 210.00 8% Apr-03 62 In-Line Rink - in-line surface in summer New Fee Nov-02 75.00 Nov-02 63 Moves/Freestyle - 60 mins No Change 64 9.00 Sep-02 10.00 Pick-up 11% Sep-03 65 Pick-up Hockey and Speed Skating No Change 66 Pick-up Hockey 10.00 Sep-00 Sep-00 Pick-up Speed Skating 67 10.00 Sep-00 No Change Sep-00 68 Skate Rental 69 Per Pair - All Ages No Change 3.00 Sep-02 Sep-02 Party Room Rental 71 Room Rental - Per Hour 30.00 40.00 33% Sep-02 No Change Sep-03 Party Room - Refundable Security Deposit No Change 50.00 Sep-00 Sep-03 73 Summer Program - 1 week 150.00 Sep-98 No Change 175.00 17% Apr-03

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renegotiated Summer 2000.



Group Lessons - Series includes 6 - 30 minute lessons & skate rentals plus 6 practice sessions (during general admission sessions) & skate rentals

Group Lessons - per lesson includes 1 - 30 minute lesson & skate rental plus 1 practice session (during general admission sessions) & skate rental Admission fees not included - charge varies by instructor in accordance with their respective qualifications. The instructor contracts were



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Proposed March 2003 INDOOR TENNIS CHANGE CHANGE APPROVED PROPOSED PROPOSED from CURRENT EFFECTIVE CHARGE MAR CURRENT CHARGE EFFECTIVE CHARGE MAR MAR 2003 FEFECTIVE CHARGE DATE OCT 2002 2003 CHARGE DATE 2004 CHARGE DATE Cabin John Spot Time - Per Court Hour Proposed Current Time Slots Time Slots Spot Time Hourly Fee (added to the Seasonal Hourly Fee) 2.00 Apr-93 No Change No Change Apr-93 No Change Apr-93 22.00 Apr-01 No Change No Change Apr-01 Saturday 1 8PM-10PM 8PM-11PM No Change Apr-01 Saturday 1 11PM 16.00 Apr-01 No Change 19.00 19% Apr-01 22.00 16% Apr-01 Apr-01 HOLIDAYS ** 9AM-4PM 9AM-4PM 30.00 No Change No Change Apr-01 No Change Apr-01 Seasonal - Per Hour Per Court (Full Season = 32 veeks x hourly fee) Current Proposed Time Slots Time Slots 6AM 6AM 12.00 Apr-01 No Change No Change Apr-01 No Change Monday - Friday Apr-01 20.00 No Change 7AM-4PM 7AM-4PM Apr-01 No Change Apr-01 Monday - Friday No Change Apr-01 Monday - Friday 5PM-10PM 5PM-10PM 28.00 Apr-01 No Change No Change Apr-01 No Change Apr-01 12 11PM 11PM 14.00 Apr-01 No Change No Change Apr-01 No Change Apr-01 Monday - Friday No Change 6AM 6AM 12.00 Apr-01 No Change Apr-01 No Change Apr-01 13 Saturday - Sunday No Change Apr-01 No Change No Change 7AM-5PM 7AM-7PM 28.00 Apr-01 Apr-01 14 Saturday Saturday 6PM-7PM 22.00 Apr-01 No Change 25.00 14% Apr-03 28.00 12% Apr-04 15 7PM-9PM Apr-01 No Change 16 7PM-9PM 28.00 No Change Apr-01 No Change Apr-01 Sunday 10PM-11PM Apr-01 No Change No Change Apr-01 No Change 17 Apr-0 Sunday 11PM 14.00 Apr-01 No Change 16.00 14% Apr-03 18.00 13% Apr-04 18 Sunday Summer - Per Court Hour (all Spot Time - No Seasonal Fees in the Summer) 19 Time Slots 20 Time Slots 10.00 21 Monday - Friday 6AM-5PM May-02 No Change Consolidate Time Slots Monday - Friday 6PM-10PM 12.00 May-93 No Change 23 7AM 12.00 May-02 No Change Saturday - Sunday 8AM-6PM 12.00 May-98 No Change 24 Saturday - Sunday 25 7PM-8PM 12.00 May-02 No Change Saturday - Sunday 9PM-10PM 10.00 May-02 No Change Saturday - Sunday 6AM & 10PM 10.00 Everyday Apr-03 Apr-03 12.00 7AM-9PM Apr-03 Everyday Apr-0 Lessons Group (series) Beginner/Intermediate *** 65.00 Sep-99 70.00 No Change Apr-03 No Change Apr-0: No Change No Change Group (series) Advanced *** 75.00 Sep-99 80.00 Apr-03 Apr-03 No Change 28.00 Sep-95 30.00 Apr-03 No Change Private - 1 hour - 1-2 students ** Apr-03 Private - 1 hour - 3-4 students **** 32.00 No Change 30.00 Sep-95 Apr-03 No Change Apr-03 Summer Program - 1 week No Change 150.00 Apr-01 No Change Apr-01 No Change ºf1/2 Day Program Apr-01 Wheaton Spot Time - Per Court Hour Current Time Slots Time Slots Spot Time Hourly Fee (added to the Seasonal Hourly Fee) 2.00 Apr-93 No Change No Change Apr-93 No Change Apr-93 8PM-9PM 8PM-9PM 21.00 Apr-00 No Change No Change Apr-00 No Change Apr-00 Saturday * Seasonal - Per Hour Per Court (Full Season = 32 reeks x hourly fee) Current Proposed Time Slots Time Slots Monday - Friday 11.00 Apr-00 No Change No Change Apr-00 No Change Apr-00 6AM-8AM 6AM 13.00 Apr-03 7AM-8AM 15.00 Apr-04 Monday - Friday No Change No Change 9AM-5PM 15.00 Apr-00 No Change Apr-00 Monday - Friday 9AM-4PM Apr-00 5PM 20.00 33% Apr-03 25.00 25% Monday - Friday Apr-04 DELETE Monday - Friday (Seniors) 9AM-5PM DELETE. 13 00 Apr-00 No Change Monday - Friday 6PM-9PM 6PM-9PM 25.00 Apr-00 No Change No Change Apr-00 No Change Apr-00 No Change Apr-00 10PM-11PM 10PM 13 00 19.00 46% Apr-03 25.00 32% Apr-04 Monday - Friday 11PM No Change Apr-00 No Change Apr-00 Monday - Friday No Change Apr-00 Apr-00 Saturday - Sunday 6AM-8AM 6AM 11.00 Apr-00 No Change No Change 7AM-8AM 18.00 64% Apr-03 25.00 Apr-04 Saturday - Sunday 9AM-5PM 9AM-5PM 25.00 Apr-00 No Change No Change Apr-00 No Change Apr-00 Saturday-Sunday 16% 14% 6PM-7PM 6PM-7PM Apr-00 No Change 22.00 Apr-03 25.00 19.00 Apr-04 Saturday 10PM-11PM 10PM-11PM Apr-00 No Change 16.00 23% Apr-03 19.00 19% Apr-04 Saturday 13.00 6PM-9PM 6PM-9PM 19.00 Apr-00 No Change 22.00 16% Apr-03 25.00 14% Apr-04 Sunday 10PM-11PM 10PM-11PM 13.00 Apr-00 No Change No Change Apr-00 No Change Apr-00 Sunday Summer - Per Court Hour (all Spot Time - No S asonal Fees in Summe Current Proposed Time Slots Time Slots 5.00 Apr-01 No Change 10.00 100% No Change 9AM-5PM 7AM-5PM Apr-03 Apr-03 Everyday 6PM-10PM Apr-01 No Change 12.00 33% No Change 6PM-10PM 9.00 Apr-03 Everyday Apr-03 Lessons 70.00 8% Group (series) Beginner/Intermediate *** 65.00 Sep-99 No Change Apr-03 No Change Apr-03 No Change 75.00 Sep-99 No Change 80.00 7% Apr-03 Apr-03 Group (series) Advanced *** 28.00 Sep-95 30.00 No Change Apr-03 No Change Apr-03 Private - 1 hour - 1-2 students **** Private - 1 hour - 3-4 students **** Sep-95 32.00 No Change Apr-03 No Change 30.00 Apr-03 Summer Program - 1 week

150.00

Apr-01 No Change

No Change

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Apr-01

Apr-01

No Change

AREA GOLF COURSE SURVEY

			COCCIA													•	July 2002
			M-NCPTC - N	اد				Montgomery County Revenue Authority	ounty Revenue	Authority				M-NCPPC - PC	. סם		
	Pennett	Northweet		Needwood	Sigo	White Oak		-	-	Ε.	Hampshire	Paint Bran	Paint Branch - 9-holes	Henson Creek - 9-holes	sk - 9-holes		Enterprise
	noi loca	1	Needwood.	Exec Nine	(Selous)	(Selou A)	Laytonsville(1)	Poolsville	Falls Road F	Rattlewood	Greens	Resident	Non-Resident	Resident	Non-Resistant	Doeldont	1
GARRING FREE	Opened 1995								ľ	2007	0000			1	110000000000000000000000000000000000000	10000	Non-Resolution
2 9-Holes										Opened 1997 Opened 1999	200 Deue						
3 Regular - Weekday	17.00	46.00															
4 Regular - Weakend	90.75				13.00	10.00	16.00	16.00	18.00	16.00	28.00	11,00	13.00	11 00	13.00		
	20.00	20.00	20.00	14.00	16.00	12.00	20.00	20.00	22.00	20 00	34 00	13.00		200	2000		
	5.00	14.00	14.00	10.00	1100	00 8	13.00	4200	46.00	1000	200	13.00	10.00	13.00	16.00		-
6 Junior - Weekday	14 00	13.00			2	00.5	13.00	13.00	10.00	13.00	24.00	8.00	10.00	8.00	10.00		
7 B-Holes					3	3	3,5	11.88	16.00	1.8	7.50	8.00	10.00	800	10.00		
															2000		
o Regular - Weekday	32.00	26.00	26.00	******	22.00	16.00	25.00	25.00	00 20	25.00	47 EO	45.00	000,				
9 Regular - Weekend	46.00	33.00	33.00				24.00		20.72	23.00	00:14	00.61	18.00	15.00	18.00	23.00	28.00
10 Senior - Weekday	00 10		İ		000		00.15		33.00	31.00	29.50	18.00	21.00	18.00	21.00	26.00	33.00
11 hinior - Wookdass	24.00				19.00	14.00	20.00	20.00	23.00	20.00	42.50	12.00	15.00	12.00	15.00	16.00	00.00
OCOUNT DEVITE IS	33.22	3.5	21.00	•	19.00	13.00	18.00	18.00	23 00	1800	16.00	40.00	45.00	200	20.5	0.00	18.00
2 CARI RENIALS												3.	3.5	3	30°C1	16.00	19.00
13 Goff Carf - 8-Holes																	
14 Fee per person - single	8.00	8 00	8 00	CO	ď		000	200									
15 Fee per cart - single or double					8		9.00	9.00	8.00	9.00	Included		-	-	I	-	
16 Gof Cart - 18-Holes								18.00	18.00	20.00	pepnoul	10.00	10.00	10.00	10 00		
17 Eag per person pingle	300,																
	12.00	12.00	12.00	12.00	12.00	-	13.50	13.50	13.50	13.50	papriloui			000			
10 ree per cart - single or double				-	-			27.00	22.00	20000	וכומהרה			30.5	9.00	12.00	12.00
						-		100.12	VV. 12	78.00	ncinded	15.00	15.00	18.00	18 00	24 00	00 10

	City of	City of Rockville	Timber	limbers of Troy	Trotter's	Waverly	Worthington	Links at	Blue	Maryland	Misket	Whielow
	Rec	Red Gate	(Howard	(Howard County)	Gen	Woods	Manor	Challedon	Mash	National	Dido	Crook
	Resident	Non-Resident	Resident	Non-Resident	(2)	8	6	0	6	5	2	5
GREENS FEES			Č	4000			T	(5)	(7)	(7)	(5)	(7)
O Molos			of real	Challed 1830		CD8080 1838	Opened 1998	Opened 1996	Opened 2001	Opened 1996 Opened 2001 Opened 2002 Opened 2001	Opened 2001	Opened 2000
a-rivines												
Regular - Weekday	15.00	00'21	16.00	19.00	16.00	39.00	35.00	00 60	32.00	45.00	00 80	00 04
Regular - Weekend	17.00	20.00	20.00		18.00		40.00	32.00	34.00	00.04	70.00	42.00
Senior - Weekday	13.00	15.00	13.00		13.00		20:01	20.00		00.00	33.00	42.00
Junior - Weekday	12.00		L		12.00	ſ		29.00				
18 Holes					12.00			23.00	70.00		14.00	
Regular - Weekdow	20.20											
regulai - Weekuay	75.00			35.00	26.00	57.00	00:09	45.00	48.00	90.00	55.00	75.00
Regular - weekend	28.00	33.00	42.00	42.00	31.00	74.00	79.00	00.09	62.00	80.00	65.00	90.00
Senior - Weekday	21.00	0 24.00	20.00		22.00	48.00	47.00	38.00				
Junior - Weekday	20.00	23.00	12.00	12.00	22 00		35.00	28.00			27.50	
30 CART RENTALS							200	200	30.03		80.73	
Golf Cart - 9 Holes												
Fee ner nerson - single	000	000			000							
Co per per pine - single	9.0		UC.	06.7	9.00	Included	Included	Included	6.00	Included	Included	Included
ree per cart - single or double		-		100	18.00	Included	Included	papripul		papripul	Included	Included
34 GOILLAIT IN-HORS												
Fee per person - single	13.00	13.00	13.00	13.00	13.00	Included	Included	Included	10.00	Included	hebridad	habilion
Fee per cart - single or double			-		26.00	Included	Included	Included		paprilou	paprilou	populad
									The second secon	DODDIO!!	וויכוממכמ	announ .

⁽¹⁾ Under construction; fees reflected are latest fee data prior to start of construction. (2) Privately owned and operated - open to the public as a daily fee course.

Area Ice Rink Survey

													Sept 2002
			MNCPP	MNCPPC - PG	월		ARC, Ice			Fairfax Park Authority	k Authority		
	Cabin John	Wheaton	Herbert Wells/Tucker Rd	s/Tucker Rd	Gardens	SkateQuest -	Rockville			Mt Vernon	mon	Skate	
			Resident	Non-Resident	Ice House	Reston (3)	3	Bowie	Fairfay	Recident	Non Donidon	Crododol	
1 ADMISSION - WEEKDAY										1	MOILVESIGEII	riegelick	Columbia
2 Adult	8.00		00.5	000									
L	20.0		0.00	6.00	2.00		5.50	4.50	0009	4.50	5.00	5.00	5.00
	00.6		4.00	2.00	5.00 See Adult Fee		See Adult Fee	4.00	5.50	4.00	4.50	4.50	4.50 See Adult Fee
F	Ages 5-10	Ages	Ages 3-17	Ages 3-17		Ages 0-12		Ages 0-15	Ages 6-12	Ages 5-18	Ages 5-18	Ages 0-11	
<u> </u>	3.00	3.00			See Adult Fee	Ī	See Adult Fee See Child Fee	See Child Fee	4.50			See Child Fee See Adult Fee	See Adult Fee
	Ages 3-4	Ages 3-4		-			1		Ages 0 to 5	l			
	5.00	4.75	4.00	5.00	4.00	-	4.95	4 00	4.25	2 50	2 50 Cop Adult Cop	0	
8 ADMISSION - WEEKEND										20.3	ספפ שחתוו ו פפ	8.5	3.50 See Adult Fee
9 Adult	00'9	5.75	5.00	00'9	00.9	00.8	02.2	7 50	02.0				
10 Child	5.00	4.75	4.00	2003	5 00 See Adult Fee	00.0	200 000 000	00.4	0.50	2.00	5.50	6.50	6.00
11 Tot	3.00				20 74.4	00.0	See Addit Lee	00.4	97.6	4.50	2.00	9.00	6.00 See Adult Fee
12 Sepior	200	000			See Adult Fee	See Adult Fee See Child Fee See Adult Fee See Child Fee	see Adult Fee	See Child Fee	4.75	-		See Child Fee See Adult Fee	See Adult Fee
ŭ	See Adult Fee See Adult Fee	See Adult Fee	4.00	5.00	5.00	5.00 See Adult Fee	6.93	4.00	5.25	2.75	2.75 See Adult Fee	5.00	5.00 See Adult Fee
i i i			-										
14 Figure Skates	3.00	3.00	8.4	4.00	2.50	3 00	02.0	2 50	0 50	0.0			
15 MOVES/FREESTYLE							2	00.7	00.7	00.7	76.7	2.50	2.50
16 Seasonal - 45 minutes	8.00					00	000	100					
17 Pickup - 45 minutes	00 6	80	00 8	40.00		00.0	0.00	00.		6.50	7.50		-
18 LEASING			00.0	00.00		3.5	0,7	8.00	8.50	8.50	8.50		I
19 Drime time 60 minutes	2000												
	230.00	230.00	215.00	265.00	250.00	275.00	250.00	200.00	Subject to	190.00	210,00		225,00
	205.00	205.00	215.00	265.00	250.00	275.00	250.00	200.00	# of people	190 00	240.00		00.022
21 LESSONS - GROUP											20.01		00.622
22 Group Reg - 6 wks; 30 mins (1)	75.00	00'92	65.00	78.00	75.00	84 00	75.00	67.00		10000			
23 Group Adv - 60 weeks; 30 mins (1)(2)	80.00	80.00	70.00	78.00	75.00	84 00	75.00	00.70		varies by person	person		
							->>>					_	•

Lesson packages vary by location. All prices have been calculated to the 6 week/30 minute amount.
 Group Special; Patch, Free Style, and Precision.
 No general use during weekdays; for lease time add \$1 per person for skate rental.
 Weekday admission only includes skate rental.

Area Indoor Tennis Fee Survey

(Hourly Rates for Seasonal Time Reservations)

	Cabin John	Wheaton	M-N (20% surchan		SPPC - PG te for Non-Residents)	Indian Springs	Quince Orchard	Aspen	Whitley	Potomac Menter members	Georgetown
			Watkins	Cosca	Fairland	(member fees apply)	(member fees apply)		(member fees apply) (member fees apply)	•	member fees apply)
Bubble or Perm Bldg	Perm Bldg	Perm Bldg Perm Bubble	Buhhla	Buhhla	Bubbla	Bubblo	0.461				
Number of Indoor Courts	4	3			Signa	ainna	aldana	eubbie & Bldg	Bubble	Bubble	Bubble
length of Minter Cooper	2	88	2	4	o	7	4	4 & 6	9	7	9
MONDAY EPIDAY	32 Weeks	32 Weeks	32 weeks 32	weeks	32 weeks	28 weeks	32 weeks	30 weeks	30 weeks	28 weeks	30 weeks
I VOIN LI VOI NI											
/am	\$20.00	\$11.00	not open	not open	\$16.00	\$23.00	\$28.00	00000	945.00	000	
1pm	\$20.00	\$15.00	\$15.00	\$13.00	\$16.00	\$23.00	\$26.00	\$40.00	913.00	\$18.00	(1)
7pm	\$28.00	\$25.00	\$21.00	610.00	00.00	\$25.00 00.00	920.00	918.00	\$22.00	\$12.00	\$22.00
SATURDAY		00:034	20:1:30	913.00	922.00	\$23.00	\$30.00	\$29.00	\$30.00	\$22.00	\$26.00
7am	\$20 0C	944	00,700	0000							
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(1) Early bird special - 6am-9am Monday - Friday - discout allows players to pay a one time fee (\$450) to play as often as they can get court time. They must also pay memebership fee.

Proposed Fees for Golf Course Point of Sale Reservation System

The Commission is in the process of procuring a new point-of-sale (POS) system for all the golf courses in both Montgomery and Prince George's Counties. Staff from both Montgomery and Prince George's Counties have met several times to discuss the implementation of the new POS system. At the last meeting, staff discussed possible fees to offset the cost of purchasing and maintaining this system.

At this time, staff recommends an across the board, Commission-wide increase of 50¢ per greens fee. Staff believes this will come close to covering the cost of purchasing the system.

One of the features of the POS system is the ability to track user information and ease the check in process at the golf courses through the use of a swipe card. To cover the cost of the cards, printers, etc., staff recommends a charge of \$2 per card, which permits tee time reservations by phone or internet up to six days in advance. For those choosing not to be issued a card, they will pay an additional \$2 each time they make an advanced registration.

Staff also proposes a \$25 card, which would allow a patron to make a tee time reservation 10 days in advance and that golfer would get a discount of \$2 off an 18-hole greens fee and \$1 off 9-hole greens fee.

These fees are currently being reviewed by the Department of Parks and Recreation in Prince George's County and may or may not be approved as recommended herein. Staff is asking for conditional Planning Board approval of these fees pending approval by the Prince George's staff.